



With Our Best Future in Mind



**A child and family system for
Ontario: Prenatal to 12 years**

Every opportunity for every child

+ Thought provoking statements

- “Catching people and organizations doing the right things well”
- “The report is not a friend of the status quo”
- “Requires transformational leadership”
- “In the best interest of children”

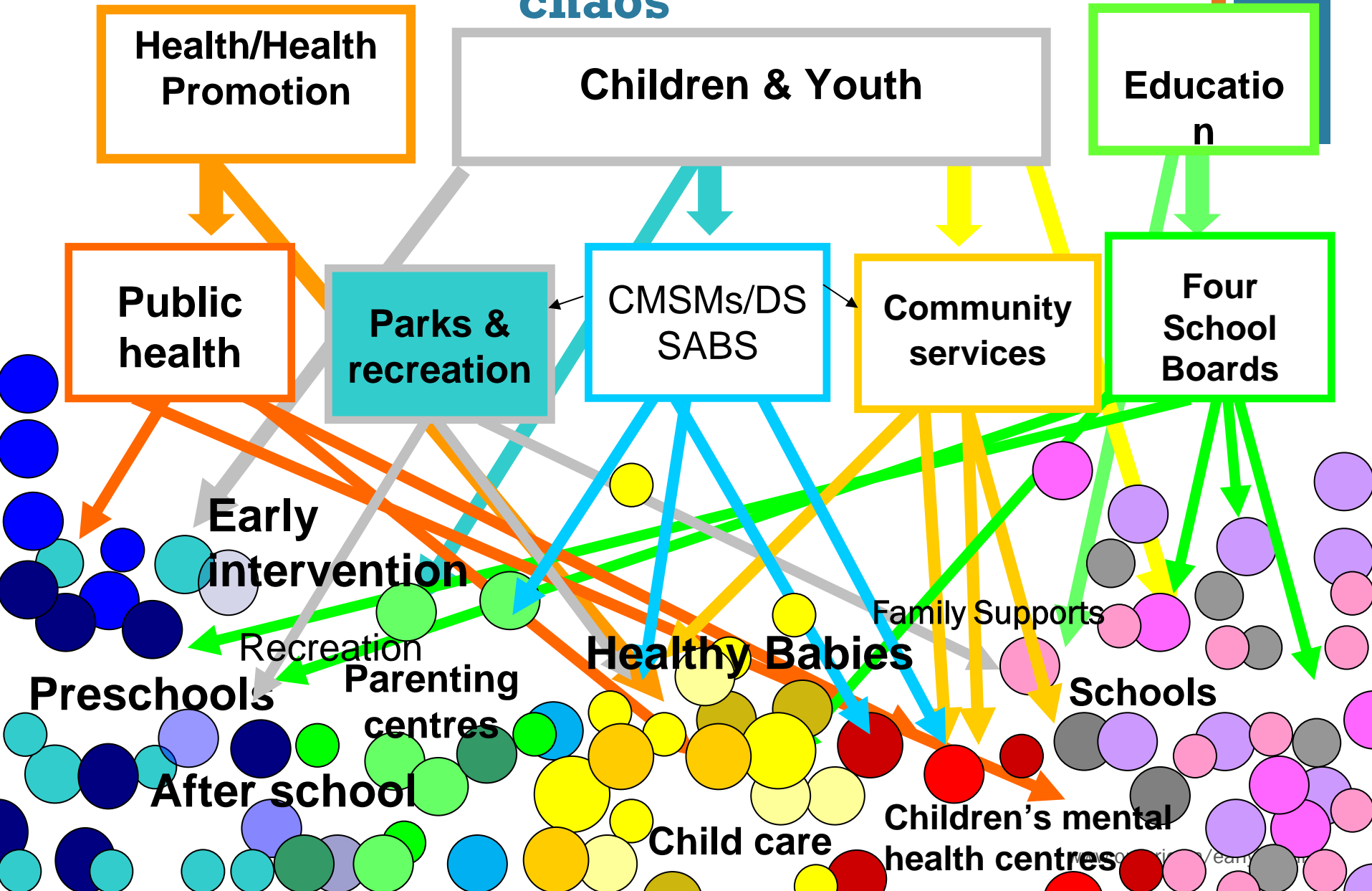
With Our Best Future in Mind, June 2009

Our Best Future
Early Learning
in Ontario



IN spring we play base ball. In Spring we have flowe
we can fly a kite. In Spring we see blue sky.
In Spring we have fun. In spring we do spring
IN Spring we play baseball.
IN Spring we play soccer
In spring we fly a kite. IN Spring we have

+ Starting Point: Service fragmentation & chaos





Progress to date

- Early Years Division established
- Sept. 2010, 597 schools (35,000 children) all 4,400 schools by 2015 (240,000 children)
- 1500 ECEs hired by school boards
- *Full-Day Early Learning – Kindergarten Program* released training across the province
- MCYS established external reference group for Best Start Child and Family Centres



Progress to date

- Confirmation of the municipal role for planning and governance -- pending
- RFS for research and evaluation
- Responsibility for child care has moved to the MOE
- Unions organize ECEs in new ELP positions
- Some school boards model full 0-12 vision

+ Full-Day Early Learning Statute Law Amendment Act, 2010 passes

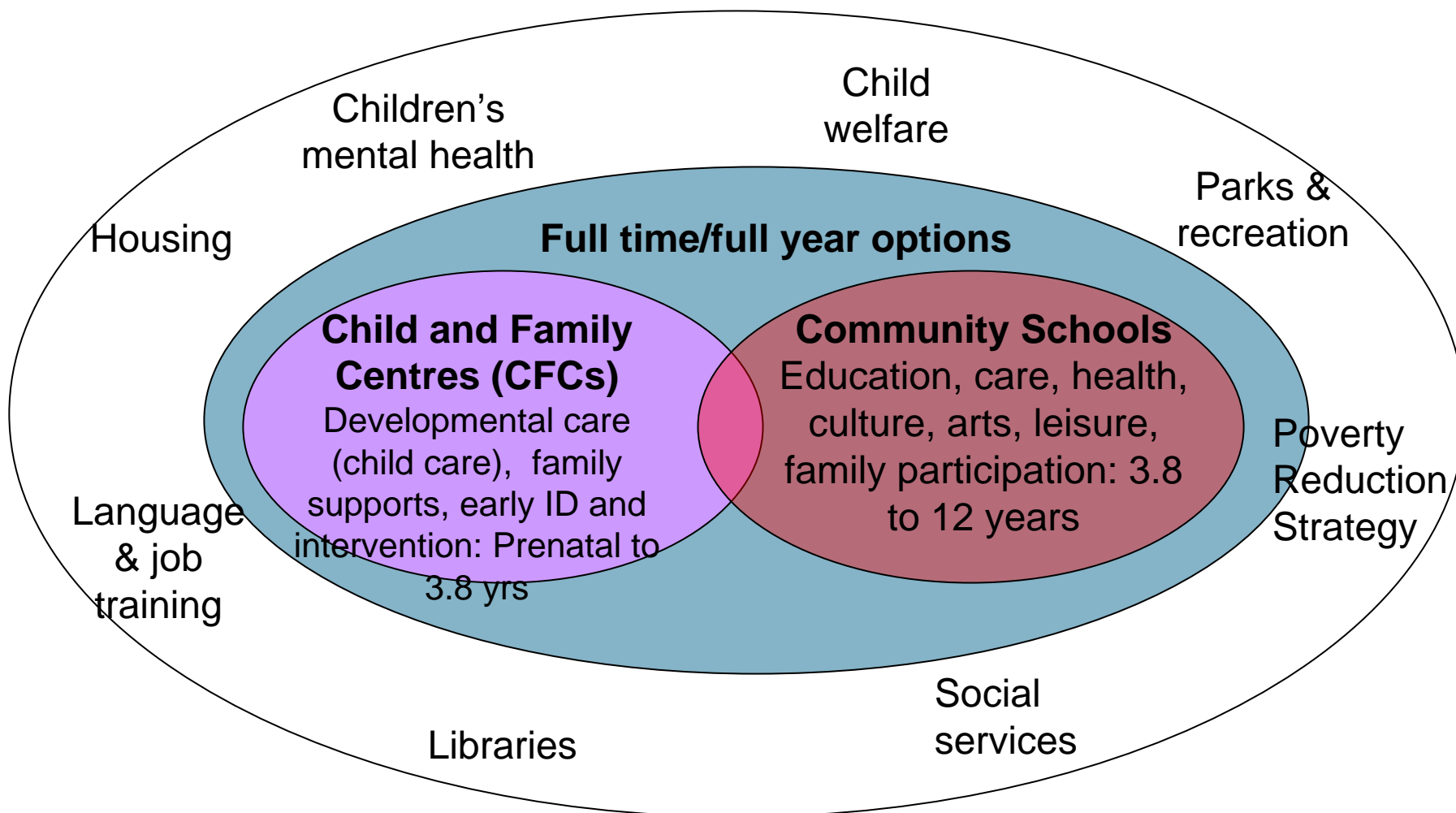
- Schools must provide full day learning for 4/5s, including fee-based extended day
- Teaching team of ECEs and teachers to cover the entire day
- Transition
 - Schools may lease to space child care for holiday and summer programming for 4/5s
 - Schools may lease space to child care for 6-12 year olds
 - High cost for extended day
- Regulations
 - Time limited circumstances for third party delivery

+ Funding

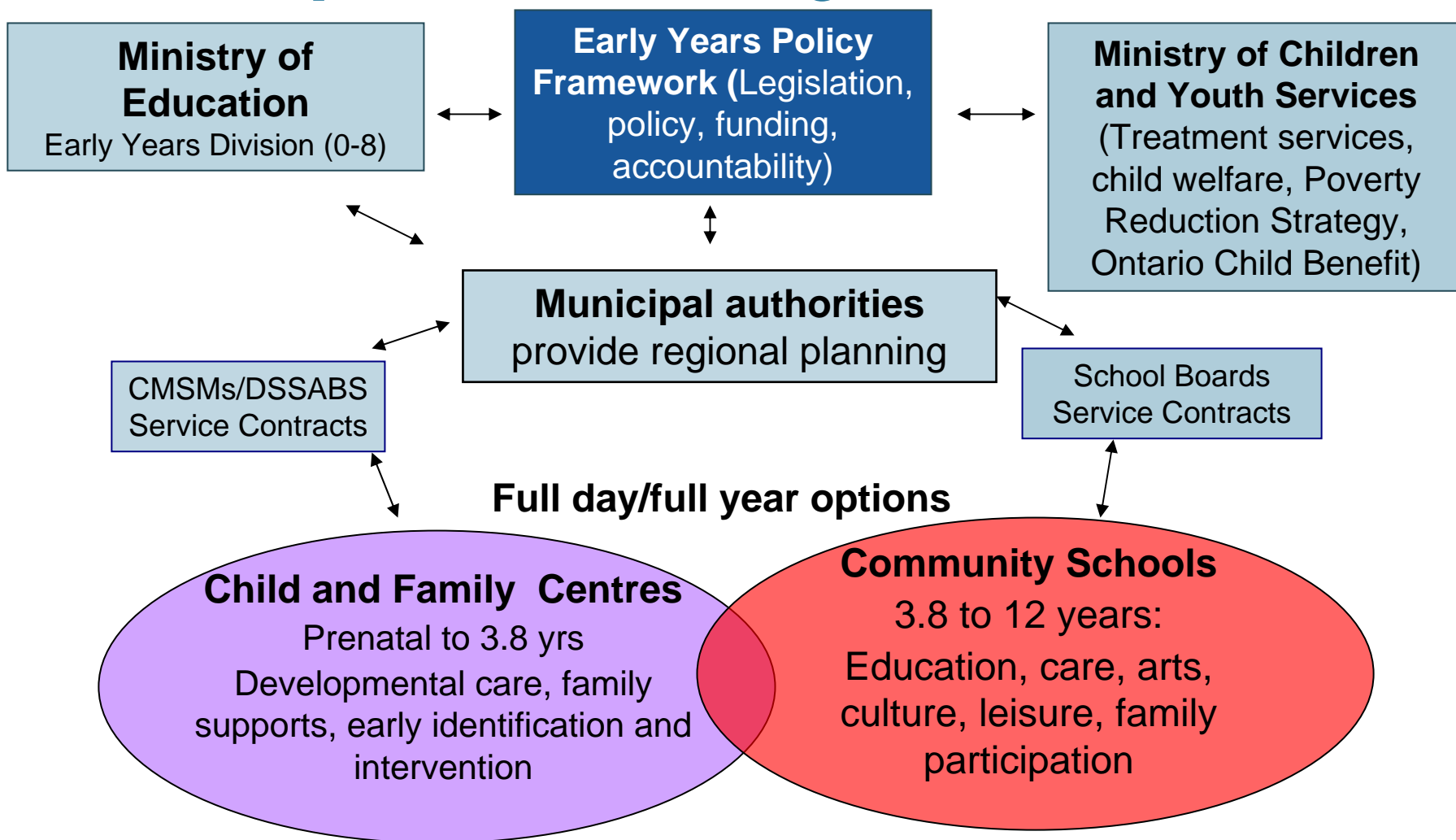
- Operating for ELP - \$200M in 2010, \$300M in 2011, topping at \$1.5B by 2015
- \$51M annualized by 2015 – (\$5.7M 2010) for 0-3 yr programs to offset costs of delivering child care
- Capital over 5 years - \$245M toward school additions and renovations. \$12M to retrofit non-profit child care

A child and family system for Ontario:

Prenatal - 12 yrs



Governance model for a child and family service system birth to age 12



Best Start Child and Family Centre External Reference Group

George Hull Ontario Early Years Centre

Ontario Municipal Social Services Association

Andrew Fleck Child Care Services Wesley Urban Ministries

Ontario Association of Children's Rehabilitation Services

Conseil des écoles catholiques du Centre-Est

Neighbourhood & Children's Services, City of London YMCA Ontario

Child Care Resources Sudbury Maytree Foundation

Institute of Child Study Keenan Research Centre, St. Michael's Hospital

Medical Officer of Health, Niagara Region

Vision for Child & Family Centres

Every neighbourhood shall have access to a Child and Family Centre that offers one-stop services and supports for children and families.

Services will be comprehensive, developmentally enriched, of high quality and reflect the unique needs of individual families and neighbourhoods.

Child & Family Centres Defined

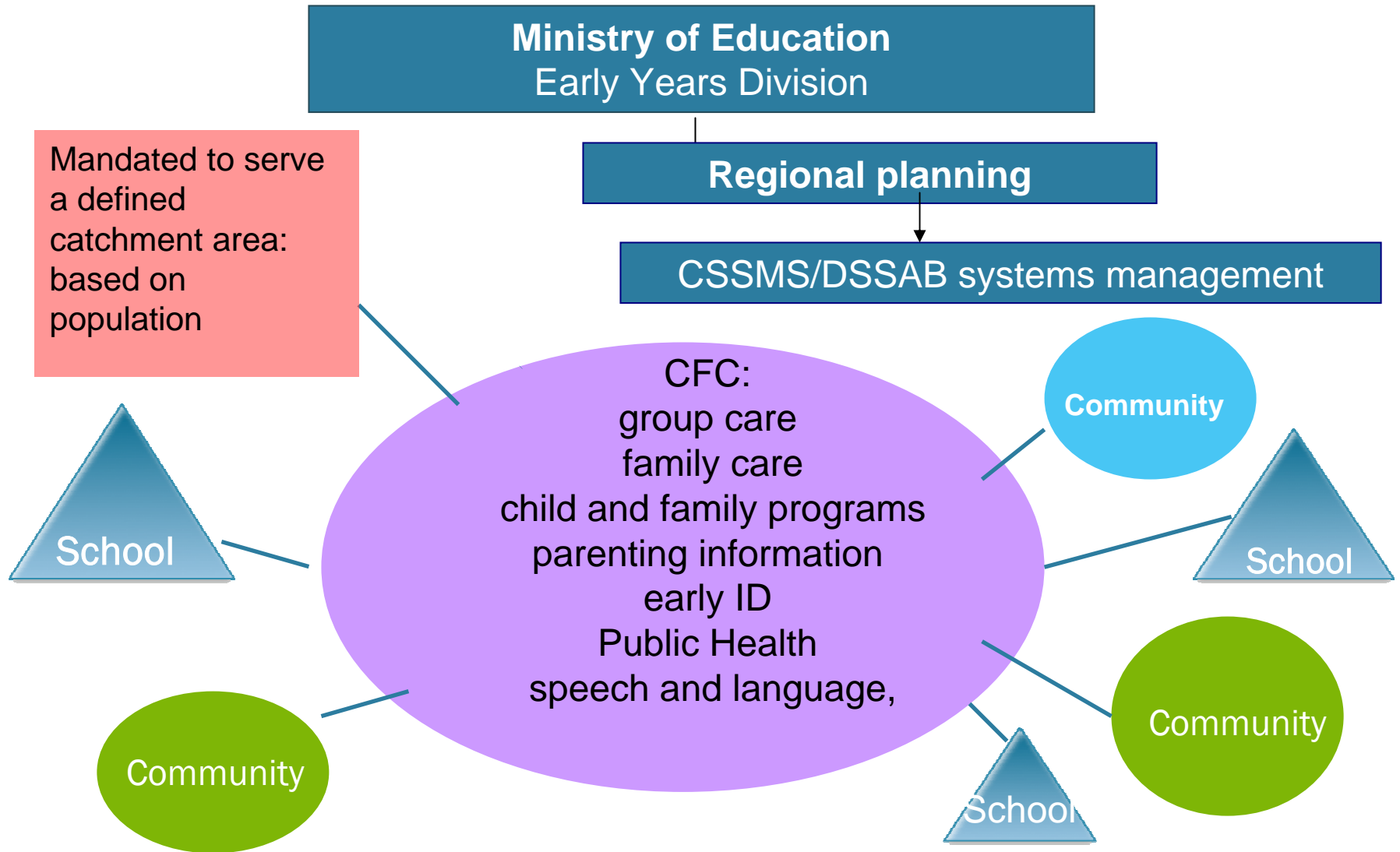
- Re-engineering to consolidate the resources, governance and mandates of child care and family support services.
- Agencies that are responsible for the delivery of a full range of services for young children and their families in designated areas
- Operate out of single location or multiple locations



Child and Family Centres Defined

- Linked to a neighbourhood of schools
- One employer, consolidated budget
- Operated by municipalities, school boards, post-secondary institutions, non-profit agencies

Proposed Management of Child and Family Centres



+ Principles of CFCs

- Consolidates existing multi services within a mandated, full service program approach.
- Provides equitable access to a continuum of services that include:
 - non-parental care
 - early intervention
 - health and family support services

Principles CFCs

- High quality
- Engage parents in a meaningful and responsive way
- Flexible and recognize the complex needs of families
- Improve access to programs and services

Principles: Planning for CFCs

- A defined municipal framework building on existing children's service plans
- Guided by research and data
- Includes strategies that address traditionally excluded populations within a universal framework

Principles: Accountability

- Planning is transparent and participatory and supported by a strong communication strategy
- A comprehensive evaluation of program effectiveness and outcomes for children and families

+ Operating Assumptions

- Municipalities will lead the planning and systems management of CFCs
- Adequate and sustainable funding will be available for systems change and operational needs
- Provincial framework with targets, timelines and quality standards

+ Operating assumptions con't

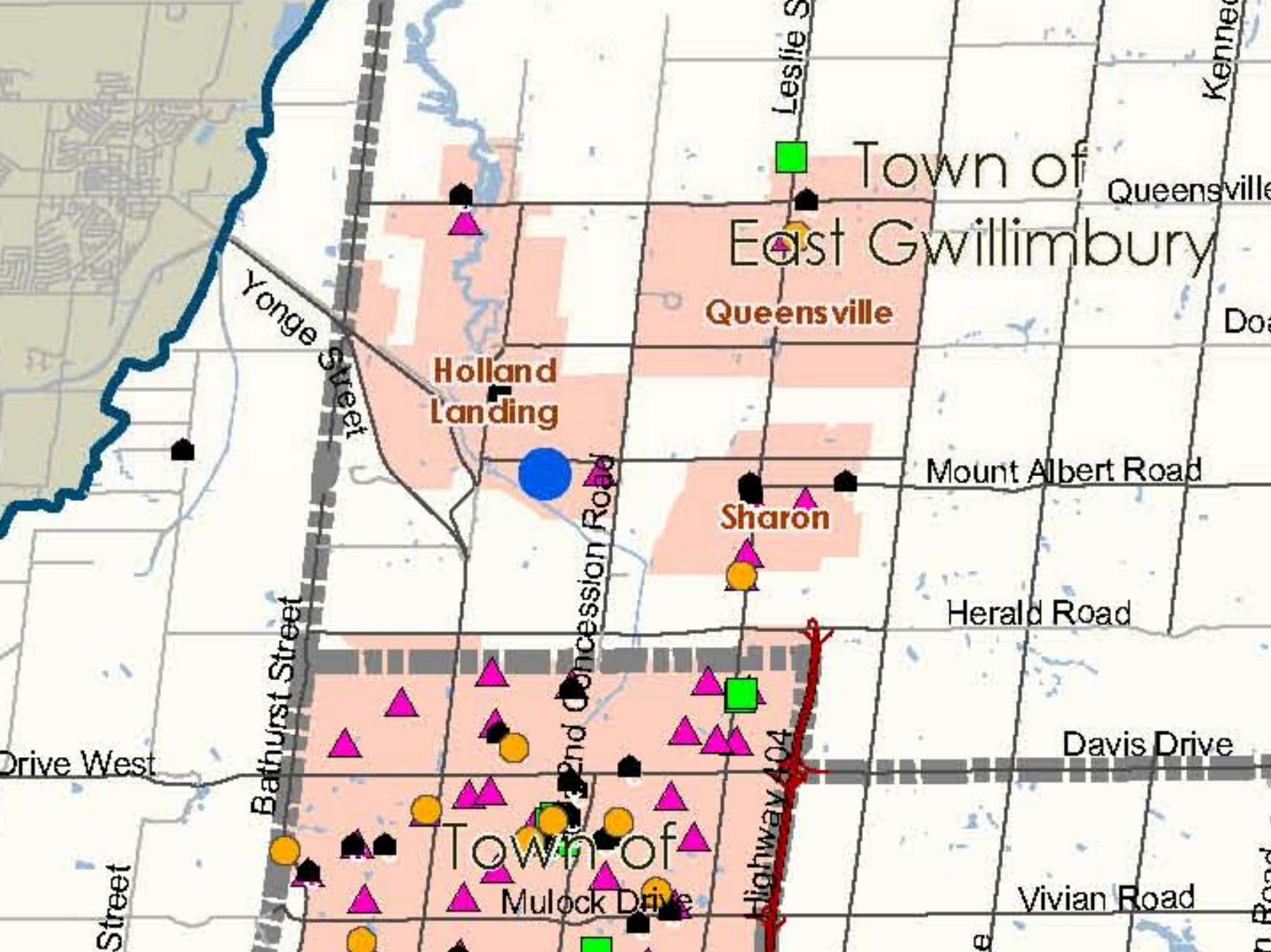
- OEYCs, PFLC and DACs under municipal governance and systems management
- CFCs will be operated by a single agency
- Integration not coordination or co-location
- Space for child and family programs now located in schools should be preserved for the development of CFCs

+ Operating assumptions con't

- Platform to deliver specialized services (e.g. Public Health, speech and language, special needs resourcing)
- CFCs may look different in each community

+ Changing roles

- Municipality – systems managers responsible for planning, resourcing, infrastructure
- Leaders – as system managers, pedagogical leaders, HR development, community outreach, etc.
- ECEs – team builders, quality monitoring, opportunity to expand and utilize skills



+ Changing roles continued

- Parents - less stress, more meaningful engagement
- Community - builds social cohesion
- Community boards - from direct delivery to expert advisors

+ Preparing for success

- Community agreement on principles
- Map services (OEYC, FRP, parenting, CAP-C, schools, PFLC and parenting programs)
- Identify partners who are the natural CFCs in your community
- Develop early leader sites to inform planning

+ Where to find information

- www.oise.utoronto.ca/atkinson
- www.toronto.ca/firstduty
- To download With Our Best Future in Mind:
www.ontario.ca/en/initiatives/early_learning/ONT06018876
- www.edu.gov.on.ca/earlylearning

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+ **With Our Best Future in Mind**
Every Opportunity for Every Child

**When we stop opposing reality,
action becomes simple, fluid,
kind and fearless.**

Loving what is

Byron Katie